Statements in this presentation, including the information incorporated by reference herein, that are not historical in nature, including those concerning the Company’s current expectations about its future requirements and needs, are “forward-looking” statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) and the Private Securities Litigation Reform Act of 1995. Forward-looking statements are identified by words such as “may,” “should,” “expects,” “provides,” “anticipates,” “assumes,” “can,” “meets,” “could,” “intends,” “might,” “predicts,” “seeks,” “would,” “believes,” “estimates” or “continues.” These forward-looking statements reflect our current expectation about our future requirements and needs, results, levels of activity, performance, or achievements, including, without limitation, that our business continues to grow at the current expectations with respect to, among other factors, utilization rates, billing rates, and the number of revenue-generating professionals; that we are able to expand our service offerings; that we successfully integrate the businesses we acquire; and that existing market conditions continue to trend upward. These statements involve known and unknown risks, uncertainties and other factors, including, among others, those described under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2011 that may cause actual results, levels of activity, performance or achievements to be materially different from any anticipated results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. We disclaim any obligation to update or revise any forward-looking statements as a result of new information, future events, or any other reason.
Overview of
Huron Consulting Group
May 2002: Huron Founded with 200+ Employees

Today: Approximately 2,000 Employees and 2011 Revenues of $600 Million

Jim Roth
Chief Executive Officer & President

Diane Ratekin
EVP, General Counsel & Corporate Secretary

Mark Hussey
EVP, Chief Financial Officer & Treasurer

Gordon Mountford
EVP, Huron Healthcare

Shahzad Bashir
EVP, Huron Legal

Laura Yaeger
EVP, Huron Education & Life Sciences
Operating Segments

Health and Education Consulting 66%
Legal Consulting 30%
Financial Consulting 4%

Note: Segment percentages are based on year-to-date 2012 revenue results.
Focused Approach to the Marketplace

Focused services to meet client demands: Leading the way forward in Healthcare, Education, Legal, and Financial Consulting

- Healthcare
  Helping hospitals improve quality, increase revenues, reduce expenses and enhance patient/employee satisfaction.

- Higher Education and Life Sciences
  Helping universities and research institutes, academic medical centers, and pharmaceutical companies and device manufacturers develop and implement strategic, financial, operational, and regulatory solutions.

- Legal
  Helping corporate legal departments and law firms control costs and improve efficiency related to discovery and operational challenges.

- Financial Services
  Helping corporations address financial and operational matters.
Healthcare Industry Dynamics

Decelerating Price Growth
- Federal, state budget pressures constraining public payer price growth
- Payments subject to quality
- Commercial cost shifting

Continuing Cost Pressure
- No sign of slower cost growth ahead
- Drivers of new cost growth largely non-accrretive

Shifting Payer Mix
- Baby Boomers entering Medicare rolls
- Coverage expansion boosting Medicaid eligibility
- Demand/growth over next decade from publicly insured patients

Deteriorating Case Mix
- Medicaid demand from aging population threatens to crowd out profitable procedures
- Incidence of chronic disease rising

Source: AHA, April 2011
Era of Austerity:
University revenue sources are under pressure due to macro-economic trends.

The “Sunshine Legislation”:
Takes effect in 2012 – drug and device companies need to fix issues with processes and systems.

New Price Reporting Rules:
Drug companies will further increase the need for outside experts.

Emphasis on Compliance:
Clinical Research and Medical Affairs issues will increase consulting services regarding patient safety.

Financial Pressures:
Hospitals and AMC’s are creating more financial and operating performance improvement initiatives.

Healthcare Reform:
Forcing many AMC’s to develop new strategic plans that focus on doing more with less.

Source: MD Interviews, Lit Reviews
Litigation Growth

Outside litigation costs for Fortune 200 firms grew 73% between 2000 and 2008.

Corporate Costs

Corporations are increasingly sensitive about legal expenses.

Other Service Models

Alternative service models have emerged providing focused expertise at reduced costs.

Data Management

Corporations produce and retain more data than ever before, increasing the need for sophisticated e-discovery tools and providers.

Source: Socha-Gelbmann Electronic Discovery Survey Report
Financial Consulting

Assisting companies, boards, investors and lenders identify and execute strategies that provides economic and strategic value.
Scalable Solutions

- **Capital Advisory** - Provide assistance evaluating strategic alternatives; advise on steps to enhance liquidity and assist with capital raise activities for capital investment, working capital and other growth initiatives.

- **Forensics & Litigation** - Work with counsel to investigate, understand and expose fraud and financial malfeasance providing astute analyses and compelling presentation of our findings, whether reporting to a board or testifying in court.

- **Operational Improvement** - Work with clients to identify the business issues that affect success and achieve sustainable value through our fact based approach.

- **Restructuring & Turnaround** - Provide comprehensive solutions to companies in transition, creditor constituencies, investors and other stakeholders in connection with out-of-court restructurings, bankruptcy proceedings and special situations.

- **Valuation** - Deliver independent valuations and related consulting services to help clients make more informed decisions when faced with issues including tax and financial reporting requirements, transaction pricing and adversarial actions.
Financial Overview
Growth Track Record –
Revenues from Continuing Operations (in millions)

18% CAGR

<table>
<thead>
<tr>
<th>Year</th>
<th>Health and Education Consulting</th>
<th>Legal Consulting</th>
<th>Financial Consulting</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$314.6</td>
<td>$47.0</td>
<td>$89.9</td>
</tr>
<tr>
<td>2008</td>
<td>$430.2</td>
<td>$121.4</td>
<td>$269.4</td>
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<tr>
<td>2009</td>
<td>$526.0</td>
<td>$37.3</td>
<td>$373.9</td>
</tr>
<tr>
<td>2010</td>
<td>$515.7</td>
<td>$32.7</td>
<td>$338.3</td>
</tr>
<tr>
<td>2011</td>
<td>$606.3</td>
<td>$28.5</td>
<td>$172.4</td>
</tr>
<tr>
<td>9 Mos. 2011</td>
<td>$443.3</td>
<td>$27.2</td>
<td>$120.8</td>
</tr>
<tr>
<td>9 Mos. 2012</td>
<td>$445.2</td>
<td>$16.8</td>
<td>$133.5</td>
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View the Company’s Investor Relations Webcasts page on its web site for reconciliation of non-GAAP financial measures.
# Operating Metrics (from Continuing Operations)

<table>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Revenue-Generating Managing Directors</td>
<td>97</td>
<td>105</td>
<td>103</td>
<td>101</td>
<td>104</td>
<td>103</td>
<td>99</td>
</tr>
<tr>
<td>Number of Full-Time Billable Consultants</td>
<td>754</td>
<td>1,100</td>
<td>1,056</td>
<td>1,088</td>
<td>1,232</td>
<td>1,211</td>
<td>1,386</td>
</tr>
<tr>
<td>Full-Time Billable Consultant Utilization Rate</td>
<td>74.2%</td>
<td>73.6%</td>
<td>72.4%</td>
<td>73.7%</td>
<td>75.3%</td>
<td>75.5%</td>
<td>75.4%</td>
</tr>
<tr>
<td>Revenue per Average Full-Time Billable Consultant (in thousands)</td>
<td>$394</td>
<td>$372</td>
<td>$374</td>
<td>$331</td>
<td>$354</td>
<td>$357</td>
<td>$311</td>
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<tr>
<td>Average Full-Time Equivalents</td>
<td>403</td>
<td>655</td>
<td>757</td>
<td>917</td>
<td>1,166</td>
<td>1,101</td>
<td>1,125</td>
</tr>
<tr>
<td>Revenue per Full-Time Equivalents (in thousands)</td>
<td>$144</td>
<td>$138</td>
<td>$160</td>
<td>$185</td>
<td>$165</td>
<td>$165</td>
<td>$167</td>
</tr>
<tr>
<td>Revenue per Day (in thousands)</td>
<td>$1,329</td>
<td>$1,808</td>
<td>$2,219</td>
<td>$2,173</td>
<td>$2,539</td>
<td>$2,445</td>
<td>$2,471</td>
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