Statements in this presentation, including the information incorporated by reference herein, that are not historical in nature, including those concerning the Company’s current expectations about its future requirements and needs, are “forward-looking” statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) and the Private Securities Litigation Reform Act of 1995. Forward-looking statements are identified by words such as “may,” “should,” “expects,” “provides,” “anticipates,” “assumes,” “can,” “meets,” “could,” “intends,” “might,” “predicts,” “seeks,” “would,” “believes,” “estimates” or “continues”. Risks, uncertainties and assumptions that could impact the Company’s forward-looking statements relate, among other things, to (i) the restatement, (ii) the Securities and Exchange Commission investigation with respect to the restatement, and (iii) the request by the United States Attorney’s Office for the Northern District of Illinois for certain documents. In addition, these forward-looking statements reflect our current expectation about our future requirements and needs, results, levels of activity, performance, or achievements, including, without limitation, that our business continues to grow at the current expectations with respect to, among other factors, utilization rates, billing rates, and the number of revenue-generating professionals; that we are able to expand our service offerings; that we successfully integrate the businesses we acquire; and that existing market conditions continue to trend upward. These statements involve known and unknown risks, uncertainties and other factors, including, among others, those described under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2011 and in our forthcoming Quarterly Report on Form 10-Q for the period ended March 31, 2012 that may cause actual results, levels of activity, performance or achievements to be materially different from any anticipated results, levels of activity, performance or achievements expressed or implied by these forward-looking statements.
Overview of Huron Consulting Group
May 2002: Huron Founded with 200+ Employees

Today: Approximately 2,000 Employees and 2011 Revenues of $600 Million

Jim Roth  
Chief Executive Officer,  
President & Director

Jim Rojas  
EVP, Chief Operating Officer

Diane Ratekin  
EVP, General Counsel &  
Corporate Secretary

Mark Hussey  
EVP, Chief Financial  
Officer & Treasurer

Gordon Mountford  
EVP, Huron Healthcare

Shahzad Bashir  
EVP, Huron Legal

Laura Yaeger  
EVP, Huron Education  
& Life Sciences
Operating Segments

Health and Education Consulting 66%
Legal Consulting 30%
Financial Consulting 4%

Note: Segment percentages are based on year-to-date 2012 revenue results.
Focused Approach to the Marketplace

Leading the way forward in Healthcare, Education, Legal, and Financial Consulting

**Healthcare**
Helping hospitals improve quality, increase revenues, reduce expenses and enhance patient/employee satisfaction.

**Higher Education and Life Sciences**
Helping universities and research institutes, academic medical centers, and pharmaceutical companies and device manufacturers develop and implement strategic, financial, operational, and regulatory solutions.

**Legal**
Helping corporate legal departments and law firms control costs and improve efficiency related to discovery and operational challenges.

**Financial Services**
Helping corporations address financial and operational matters.
Healthcare Industry Dynamics

Decelerating Price Growth
- Federal, state budget pressures constraining public payer price growth
- Payments subject to quality
- Commercial cost shifting

Continuing Cost Pressure
- No sign of slower cost growth ahead
- Drivers of new cost growth largely non-accretive

Shifting Payer Mix
- Baby Boomers entering Medicare rolls
- Coverage expansion boosting Medicaid eligibility
- Demand/growth over next decade from publicly insured patients

Deteriorating Case Mix
- Medicaid demand from aging population threatens to crowd out profitable procedures
- Incidence of chronic disease rising

Source: AHA, April 2011
<table>
<thead>
<tr>
<th>Era of Austerity:</th>
<th>Emphasis on Compliance:</th>
</tr>
</thead>
<tbody>
<tr>
<td>University revenue sources are under pressure due to macro-economic trends.</td>
<td>Clinical Research and Medical Affairs issues will increase consulting services regarding patient safety.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>The “Sunshine Legislation”:</th>
<th>Financial Pressures:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Takes effect in 2012 – drug and device companies need to fix issues with processes and systems.</td>
<td>Hospitals and AMC's are creating more financial and operating performance improvement initiatives.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>New Price Reporting Rules:</th>
<th>Healthcare Reform:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Drug companies will further increase the need for outside experts.</td>
<td>Forcing many AMC's to develop new strategic plans that focus on doing more with less.</td>
</tr>
</tbody>
</table>

Source: MD Interviews, Lit Reviews
Huron Legal

DELIVERING VALUE | DRIVING RESULTS

Digital Evidence Services

Discovery Consulting

Discovery Managed Services with Sp3ctrum™

Document Review

Integrated E-Discovery with V3locity®

Records Management & Document Management

Contract Management

Law Firm Management

Law Department Optimization & Organization Redesign

Cost Reduction and Efficiency Improvement with IMPACT™

Matter Management / E-Billing

Outside Counsel Management

Collections with R3con™

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Huron Legal
Legal Industry Dynamics

Litigation Growth
Outside litigation costs for Fortune 200 firms grew 73% between 2000 and 2008.

Corporate Costs
Corporations are increasingly sensitive about legal expenses.

Other Service Models
Alternative service models have emerged providing focused expertise at reduced costs.

Data Management
Corporations produce and retain more data than ever before, increasing the need for sophisticated e-discovery tools and providers.

Source: Socha-Gelbmann Electronic Discovery Survey Report
Flexible and Responsive to Event and Transaction Based Needs Across Industries

- Restructuring Advisory
- Interim Management
- Bankruptcy Services
- Emergence
Scalable Solutions

Financial Consulting
PROVEN TRACK RECORD OF SUCCESS MAXIMIZING VALUE

Restructuring Advisory
Our restructuring team provides an in-depth analysis of a company’s strengths and weaknesses.

Interim Management
Our seasoned executives can serve as needed to fill a position vacated abruptly or opened due to restructuring.

Bankruptcy Services
Our team provides end-to-end case management service focused on the efficient and effective response to operating the business.

Emergence
The Fresh Start process, coupled with our technical accounting expertise, will enhance any effort and lead to success.
Financial Overview
Growth Track Record –
Revenues from Continuing Operations (in millions)

- Health and Education Consulting
- Legal Consulting
- Financial Consulting

18% CAGR
Adjusted EBITDA (in millions) and Adjusted EBITDA Margins

<table>
<thead>
<tr>
<th>Year</th>
<th>EBITDA</th>
<th>Margin (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$41.7</td>
<td>13.2%</td>
</tr>
<tr>
<td>2008</td>
<td>$74.4</td>
<td>17.3%</td>
</tr>
<tr>
<td>2009</td>
<td>$99.5</td>
<td>18.9%</td>
</tr>
<tr>
<td>2010</td>
<td>$87.2</td>
<td>16.9%</td>
</tr>
<tr>
<td>2011</td>
<td>$110.8</td>
<td>18.3%</td>
</tr>
</tbody>
</table>

28% CAGR

View the Company’s Investor Relations Webcasts page on its web site for reconciliation of non-GAAP financial measures.
## Operating Metrics (from Continuing Operations)

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Revenue-Generating</td>
<td>97</td>
<td>105</td>
<td>103</td>
<td>101</td>
<td>104</td>
</tr>
<tr>
<td>Managing Directors</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Full-Time Billable</td>
<td>754</td>
<td>1,100</td>
<td>1,056</td>
<td>1,088</td>
<td>1,232</td>
</tr>
<tr>
<td>Consultants</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Full-Time Billable Consultant</td>
<td>0.742</td>
<td>0.736</td>
<td>0.724</td>
<td>0.737</td>
<td>0.753</td>
</tr>
<tr>
<td>Utilization Rate</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenue per Average Full-Time</td>
<td>$394</td>
<td>$372</td>
<td>$374</td>
<td>$331</td>
<td>$354</td>
</tr>
<tr>
<td>Billable Consultant (in thousands)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average Full-Time Equivalents</td>
<td>403</td>
<td>655</td>
<td>757</td>
<td>917</td>
<td>1,166</td>
</tr>
<tr>
<td>Revenue per Full Time Equivalents</td>
<td>$144</td>
<td>$138</td>
<td>$160</td>
<td>$185</td>
<td>$165</td>
</tr>
<tr>
<td>(in thousands)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenue per Day (in thousands)</td>
<td>$1,329</td>
<td>$1,808</td>
<td>$2,219</td>
<td>$2,173</td>
<td>$2,539</td>
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