

Investor Presentation First Quarter 2012

Experience. Redefined."

© Huron Consulting Group Inc. All Rights Reserved.

Huron is a management consulting firm and not a CPA firm, and does not provide attest services, auditis, or other engagements in accordance with standards established by the AICPA or auditing standards promulgated by the Public Company Accounting Oversight Board ("PCAOB"). Huron is not a law firm; it does not offer, and is not authorized to provide, legal advice or counseling in any jurisdiction.



Statements in this presentation, including the information incorporated by reference herein, that are not historical in nature, including those concerning the Company's current expectations about its future requirements and needs, are "forward-looking" statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act") and the Private Securities Litigation Reform Act of 1995. Forward-looking statements are identified by words such as "may," "should," "expects," "provides," "anticipates," "assumes," "can," "meets," "could," "intends," "might," "predicts," "seeks," "would," "believes," "estimates" or "continues". Risks, uncertainties and assumptions that could impact the Company's forward-looking statements relate, among other things, to (i) the restatement, (ii) the Securities and Exchange Commission investigation with respect to the restatement, and (iii) the request by the United States Attorney's Office for the Northern District of Illinois for certain documents. In addition, these forward-looking statements reflect our current expectation about our future requirements and needs, results, levels of activity, performance, or achievements, including, without limitation, that our business continues to grow at the current expectations with respect to, among other factors, utilization rates, billing rates, and the number of revenue-generating professionals; that we are able to expand our service offerings; that we successfully integrate the businesses we acquire; and that existing market conditions continue to trend upward. These statements involve known and unknown risks, uncertainties and other factors, including, among others, those described under "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011 and in our forthcoming Quarterly Report on Form 10-Q for the period ended March 31, 2012 that may cause actual results, levels of activity, performance or achievements containes expressed or implied by these forward-looking statement

Experience. Redefined."

Overview of Huron Consulting Group

Huron Consulting Group



May 2002: Huron Founded with 200+ Employees *Today:* Approximately 2,000 Employees and 2011 Revenues of \$600 Million



Jim Roth Chief Executive Officer, President & Director



Jim Rojas EVP, Chief Operating Officer



Diane Ratekin EVP, General Counsel & Corporate Secretary



Mark Hussey EVP, Chief Financial Officer & Treasurer



Gordon Mountford EVP, Huron Healthcare



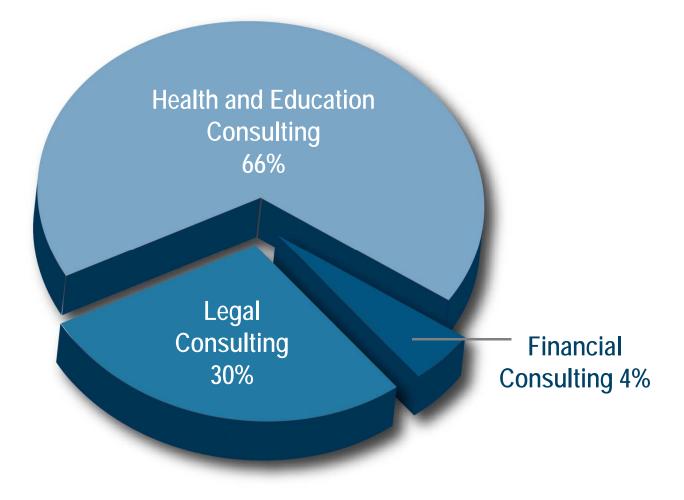
Shahzad Bashir EVP, Huron Legal



Laura Yaeger EVP, Huron Education & Life Sciences

Operating Segments





Note: Segment percentages are based on year-to-date 2012 revenue results.

Focused Approach to the Marketplace

Leading the way forward in Healthcare, Education, Legal, and Financial Consulting

Healthcare

Helping hospitals improve quality, increase revenues, reduce expenses and enhance patient/employee satisfaction.

Higher Education and Life Sciences

Helping universities and research institutes, academic medical centers, and pharmaceutical companies and device manufacturers develop and implement strategic, financial, operational, and regulatory solutions.

Legal

Helping corporate legal departments and law firms control costs and improve efficiency related to discovery and operational challenges.

Financial Services

Helping corporations address financial and operational matters.





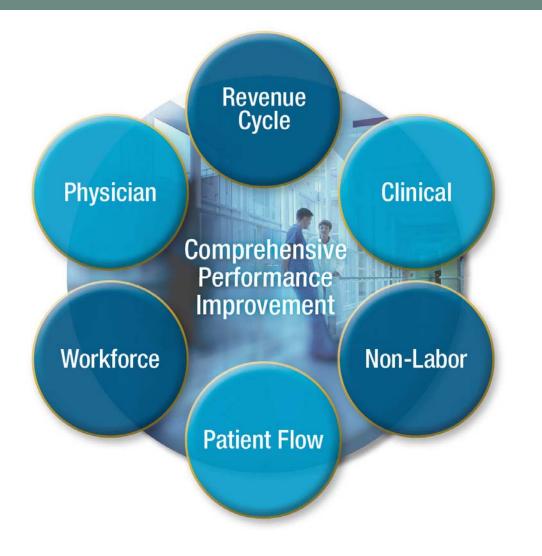




Huron Healthcare

YOUR MISSION | OUR SOLUTIONS

HuronHealthcare



Healthcare Industry Dynamics

HuronHealthcare



Decelerating Price Growth

- Federal, state budget pressures constraining public payer price growth
- Payments subject to quality
- Commercial cost shifting

Continuing Cost Pressure

- No sign of slower cost growth ahead
- Drivers of new cost growth largely non-accretive



Shifting Payer Mix

- Baby Boomers entering Medicare rolls
- Coverage expansion boosting Medicaid eligibility
- Demand/growth over next decade from publicly insured patients



Deteriorating Case Mix

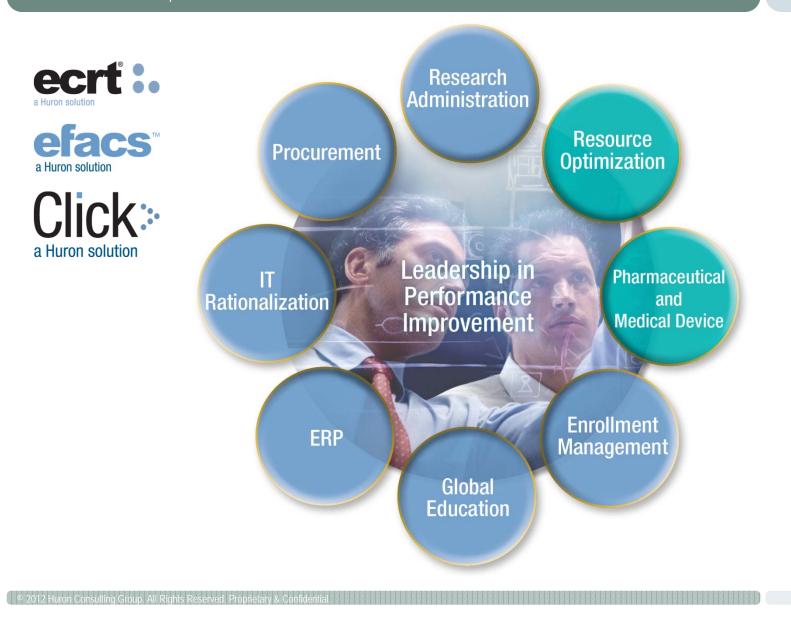
- Medicaid demand from aging population threatens to crowd out profitable procedures
- Incidence of chronic disease rising

Source: AHA, April 2011

Huron Education & Life Sciences

YOUR MISSION | OUR SOLUTIONS

Huron Education



Education & Life Sciences Industry Dynamics

Huron Education

Era of Austerity: University revenue sources are under pressure due to macroeconomic trends. Emphasis on Compliance: Clinical Research and Medical Affairs issues will increase consulting services regarding patient safety.

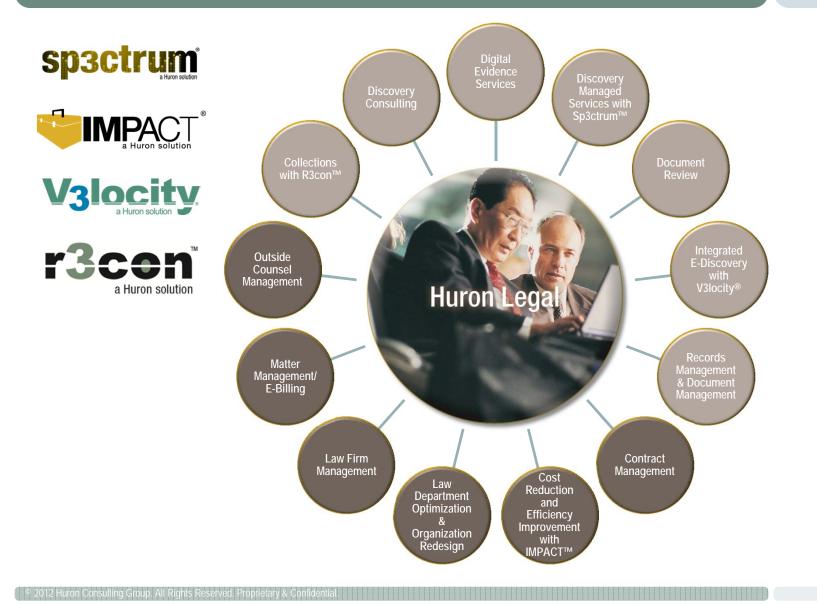
The "Sunshine Legislation": Takes effect in 2012 – drug and device companies need to fix issues with processes and systems. **Financial Pressures:** Hospitals and AMC's are creating more financial and operating performance improvement initiatives.

New Price Reporting Rules: Drug companies will further increase the need for outside experts. Healthcare Reform: Forcing many AMC's to develop new strategic plans that focus on doing more with less.

Source: MD Interviews, Lit Reviews

Huron Legal DELIVERING VALUE | DRIVING RESULTS

HuronLegal



Legal Industry Dynamics

HuronLegal

Litigation Growth

Outside litigation costs for Fortune 200 firms grew 73% between 2000 and 2008.

Corporate Costs

Corporations are increasingly sensitive about legal expenses.

Other Service Models

Alternative service models have emerged providing focused expertise at reduced costs.



Data Management

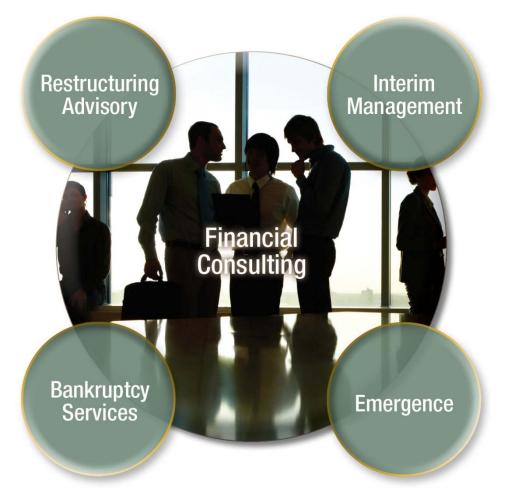
Corporations produce and retain more data than ever before, increasing the need for sophisticated e-discovery tools and providers.

Source: Socha-Gelbmann Electronic Discovery Survey Report

Financial Consulting



Flexible and Responsive to Event and Transaction Based Needs Across Industries



Financial Consulting

PROVEN TRACK RECORD OF SUCCESS MAXIMIZING VALUE

Restructuring Advisory

Our restructuring team provides an in-depth analysis of a company's strengths and weaknesses.

Interim Management

Our seasoned executives can serve as needed to fill a position vacated abruptly or opened due to restructuring.

Bankruptcy Services

Our team provides end-to-end case management service focused on the efficient and effective response to operating the business.

Emergence

The Fresh Start process, coupled with our technical accounting expertise, will enhance any effort and lead to success.













Promoting the Huron Brand

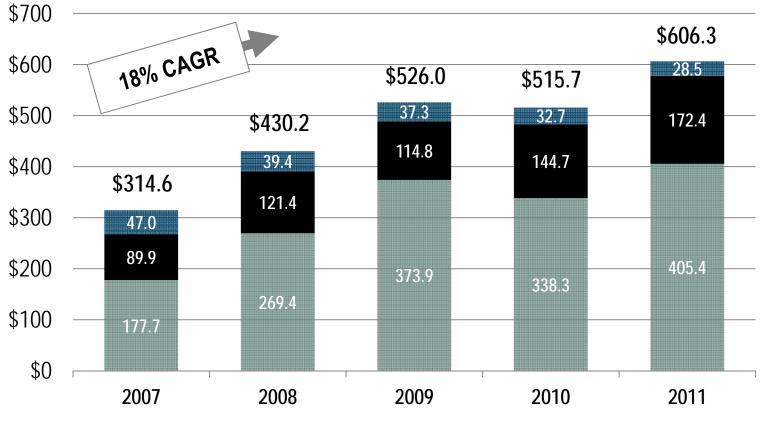




Financial Overview

Growth Track Record – Revenues from Continuing Operations (in millions)

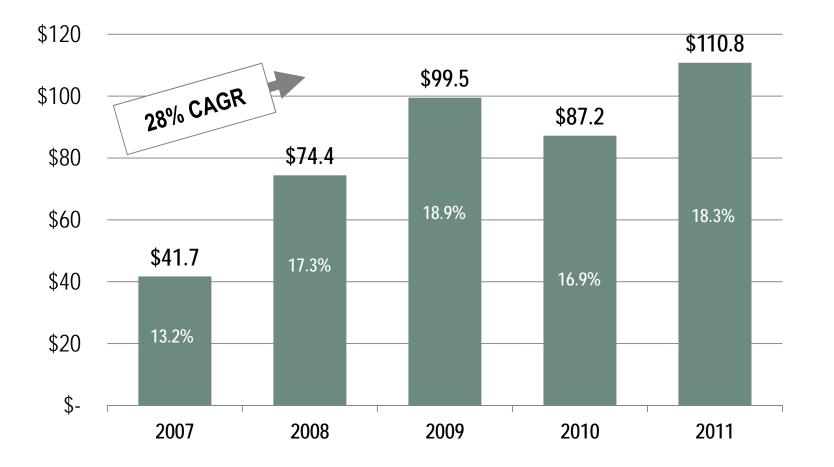




Health and Education Consulting
Legal Consulting
Financial Consulting

Adjusted EBITDA (in millions) and Adjusted EBITDA Margins





View the Company's Investor Relations Webcasts page on its web site for reconciliation of non-GAAP financial measures.

Operating Metrics (from Continuing Operations)

© 2012 Huron Consulting Group. All Rights Reserved. Proprietary & Co



	2007	2008	2009	2010	2011
Number of Revenue-Generating Managing Directors	97	105	103	101	104
Number of Full-Time Billable Consultants	754	1,100	1,056	1,088	1,232
Full-Time Billable Consultant Utilization Rate	74.2%	73.6%	72.4%	73.7%	75.3%
Revenue per Average Full-Time Billable Consultant (in thousands)	\$394	\$372	\$374	\$331	\$354
Average Full-Time Equivalents	403	655	757	917	1,166
Revenue per Full Time Equivalents (in thousands)	\$144	\$138	\$160	\$185	\$165
Revenue per Day (in thousands)	\$1,329	\$1,808	\$2,219	\$2,173	\$2,539



Experience. Redefined.®