Statements in this presentation, including the information incorporated by reference herein, that are not historical in nature, including those concerning the Company’s current expectations about its future requirements and needs, are “forward-looking” statements as defined in Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) and the Private Securities Litigation Reform Act of 1995. Forward-looking statements are identified by words such as “may,” “should,” “expects,” “provides,” “anticipates,” “assumes,” “can,” “meets,” “could,” “intends,” “might,” “predicts,” “seeks,” “would,” “believes,” “estimates” or “continues”. Risks, uncertainties and assumptions that could impact the Company’s forward-looking statements relate, among other things, to future indemnity costs for former employees with respect to the restatement. In addition, these forward-looking statements reflect our current expectation about our future requirements and needs, results, levels of activity, performance, or achievements, including, without limitation, that our business continues to grow at the current expectations with respect to, among other factors, utilization rates, billing rates, and the number of revenue-generating professionals; that we are able to expand our service offerings; that we successfully integrate the businesses we acquire; and that existing market conditions continue to trend upward. These statements involve known and unknown risks, uncertainties and other factors, including, among others, those described under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2011 that may cause actual results, levels of activity, performance or achievements to be materially different from any anticipated results, levels of activity, performance or achievements expressed or implied by these forward-looking statements.
Overview of Huron Consulting Group
May 2002: Huron Founded with 200+ Employees

Today: Approximately 2,000 Employees and 2011 Revenues of $600 Million

Jim Roth
Chief Executive Officer,
President & Director

Jim Rojas
EVP, Chief Operating Officer

Diane Ratekin
EVP, General Counsel &
Corporate Secretary

Mark Hussey
EVP, Chief Financial
Officer & Treasurer

Gordon Mountford
EVP, Huron Healthcare

Shahzad Bashir
EVP, Huron Legal

Laura Yaeger
EVP, Huron Education & Life Sciences
Note: Segment percentages are based on year-to-date 2012 revenue results.
Focused Approach to the Marketplace

Leading the way forward in Healthcare, Education, Legal, and Financial Consulting

**Healthcare**
Helping hospitals improve quality, increase revenues, reduce expenses and enhance patient/employee satisfaction.

**Higher Education and Life Sciences**
Helping universities and research institutes, academic medical centers, and pharmaceutical companies and device manufacturers develop and implement strategic, financial, operational, and regulatory solutions.

**Legal**
Helping corporate legal departments and law firms control costs and improve efficiency related to discovery and operational challenges.

**Financial Services**
Helping corporations address financial and operational matters.
Huron Healthcare
YOUR MISSION | OUR SOLUTIONS

- Revenue Cycle
- Physician
- Clinical
- Workforce
- Comprehensive Performance Improvement
- Non-Labor
- Patient Flow
Healthcare Industry Dynamics

Decelerating Price Growth
- Federal, state budget pressures constraining public payer price growth
- Payments subject to quality
- Commercial cost shifting

Continuing Cost Pressure
- No sign of slower cost growth ahead
- Drivers of new cost growth largely non-accretive

Shifting Payer Mix
- Baby Boomers entering Medicare rolls
- Coverage expansion boosting Medicaid eligibility
- Demand/growth over next decade from publicly insured patients

Deteriorating Case Mix
- Medicaid demand from aging population threatens to crowd out profitable procedures
- Incidence of chronic disease rising

Source: AHA, April 2011
Education & Life Sciences Industry Dynamics

Era of Austerity:
University revenue sources are under pressure due to macro-economic trends.

The “Sunshine Legislation”:
Takes effect in 2012 – drug and device companies need to fix issues with processes and systems.

New Price Reporting Rules:
Drug companies will further increase the need for outside experts.

Emphasis on Compliance:
Clinical Research and Medical Affairs issues will increase consulting services regarding patient safety.

Financial Pressures:
Hospitals and AMC’s are creating more financial and operating performance improvement initiatives.

Healthcare Reform:
Forcing many AMC’s to develop new strategic plans that focus on doing more with less.

Source: MD Interviews, Lit Reviews
**Litigation Growth**

Outside litigation costs for Fortune 200 firms grew 73% between 2000 and 2008.

---

**Corporate Costs**

Corporations are increasingly sensitive about legal expenses.

---

**Other Service Models**

Alternative service models have emerged providing focused expertise at reduced costs.

---

**Data Management**

Corporations produce and retain more data than ever before, increasing the need for sophisticated e-discovery tools and providers.

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*Source: Socha-Gelbmann Electronic Discovery Survey Report*
Financial Consulting

Assisting companies, boards, investors and lenders identify and execute strategies that provides economic and strategic value.
Financial Consulting Services and Solutions

**Scalable Solutions**

- **Capital Advisory** - Provide assistance evaluating strategic alternatives; advise on steps to enhance liquidity and assist with capital raise activities for capital investment, working capital and other growth initiatives.

- **Forensics & Litigation** - Work with counsel to investigate, understand and expose fraud and financial malfeasance providing astute analyses and compelling presentation of our findings, whether reporting to a board or testifying in court.

- **Operational Improvement** - Work with clients to identify the business issues that affect success and achieve sustainable value through our fact based approach.

- **Restructuring & Turnaround** - Provide comprehensive solutions to companies in transition, creditor constituencies, investors and other stakeholders in connection with out-of-court restructurings, bankruptcy proceedings and special situations.

- **Valuation** - Deliver independent valuations and related consulting services to help clients make more informed decisions when faced with issues including tax and financial reporting requirements, transaction pricing and adversarial actions.
Promoting the Huron Brand
Financial Overview
Growth Track Record –
Revenues from Continuing Operations (in millions)

18% CAGR

<table>
<thead>
<tr>
<th>Year</th>
<th>Health and Education Consulting</th>
<th>Legal Consulting</th>
<th>Financial Consulting</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$314.6</td>
<td>47.0</td>
<td>89.9</td>
</tr>
<tr>
<td>2008</td>
<td>$430.2</td>
<td>121.4</td>
<td>269.4</td>
</tr>
<tr>
<td>2009</td>
<td>$526.0</td>
<td>114.8</td>
<td>373.9</td>
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<tr>
<td>2010</td>
<td>$515.7</td>
<td>144.7</td>
<td>338.3</td>
</tr>
<tr>
<td>2011</td>
<td>$606.3</td>
<td>172.4</td>
<td>405.4</td>
</tr>
<tr>
<td>1H 2011</td>
<td>$289.7</td>
<td>18.6</td>
<td>77.3</td>
</tr>
<tr>
<td>1H 2012</td>
<td>$283.3</td>
<td>10.1</td>
<td>87.3</td>
</tr>
</tbody>
</table>
Adjusted EBITDA (in millions) and Adjusted EBITDA Margins

28% CAGR

View the Company’s Investor Relations Webcasts page on its web site for reconciliation of non-GAAP financial measures.
### Operating Metrics (from Continuing Operations)

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>1H 2011</th>
<th>1H 2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Number of Revenue-Generating Managing Directors</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>97</td>
<td>105</td>
<td>103</td>
<td>101</td>
<td>104</td>
<td>106</td>
<td>100</td>
</tr>
<tr>
<td><strong>Number of Full-Time Billable Consultants</strong></td>
<td>754</td>
<td>1,100</td>
<td>1,056</td>
<td>1,088</td>
<td>1,232</td>
<td>1,152</td>
<td>1,337</td>
</tr>
<tr>
<td><strong>Full-Time Billable Consultant Utilization Rate</strong></td>
<td>74.2%</td>
<td>73.6%</td>
<td>72.4%</td>
<td>73.7%</td>
<td>75.3%</td>
<td>75%</td>
<td>76%</td>
</tr>
<tr>
<td><strong>Revenue per Average Full-Time Billable Consultant (in thousands)</strong></td>
<td>$394</td>
<td>$372</td>
<td>$374</td>
<td>$331</td>
<td>$354</td>
<td>355</td>
<td>297</td>
</tr>
<tr>
<td><strong>Average Full-Time Equivalents</strong></td>
<td>403</td>
<td>655</td>
<td>757</td>
<td>917</td>
<td>1,166</td>
<td>1,068</td>
<td>1,070</td>
</tr>
<tr>
<td><strong>Revenue per Full Time Equivalents (in thousands)</strong></td>
<td>$144</td>
<td>$138</td>
<td>$160</td>
<td>$185</td>
<td>$165</td>
<td>167</td>
<td>175</td>
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<tr>
<td><strong>Revenue per Day (in thousands)</strong></td>
<td>$1,329</td>
<td>$1,808</td>
<td>$2,219</td>
<td>$2,173</td>
<td>$2,539</td>
<td>2,378</td>
<td>2,328</td>
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